## A1. PaintCo

1. Why should direct labour hours be used to apportion the overhead?

C: Correct
2. What direct labour rate is to be used to apportion the overheads?

D: Correct
3. How much production overhead should be charged to the customer order?

D: Correct
4. How much production overhead has been recovered in the whole year?

A: Correct
5. How much is the over or under recovery for the year?

C: Correct

## A2. Travelbags

1. Reapportion the canteen costs to the machine and assembly departments to the nearest $£$.

D: Correct
2. Calculate a machine hour rate for the machining department with overheads of $£ 104,000$ (to two decimal places)

D: Correct
3. Calculate a machine hour rate for the machining department with overheads of $£ 104,000$ (to two decimal places)

B: Correct
4. Calculate the machining overhead costs for a suitcase and a handbag (to two decimal places)

A: Correct
5. Calculate the assembly overhead cost of a suitcase and handbag (to two decimal places)

A: Correct
A3.

1. Apportion power costs to the sweets, chocolate and maintenance departments

A: Correct
2. Apportion rent costs to the sweets, chocolate and maintenance departments

D: Correct
3. Apportion depreciation costs to the sweets, chocolate and maintenance departments

C: Correct
4. Apportion maintenance costs to the sweets and chocolate departments

B: Correct
5. Calculate the departmental rate for the sweets and chocolate departments based on machine hours

C: Correct

## A4. Earthenware

| $£$ | Cups | Bowls | Basis of <br> apportionment |
| :--- | :--- | :--- | :--- |
| Supervisory costs | $£ 640,000$ | $£ 840,000$ |  |
| Electricity | $£ 270,000 \times 60 / 90$ | $£ 270,000 \times 30 / 90$ |  |
|  | $£ 180,000$ <br> $3,500 / 6,000$ <br> $=70,000$ | $£ 120,000 \times$ <br> $2500 / 6,000$ <br> $=50,000$ | Kw |
| Rent | $£ 450,000 \times$ <br> $50,000 / 90,000$ <br> $=£ 250,000$ | $£ 450,000 \times$ <br> $40,000 / 90,000$ <br> $=£ 200,000$ | Net book value space |
| Depreciation | $£ 1,140,000$ | $£ 1,180,000$ |  |
| Total | 2,500 | 5,000 |  |
| Machine hours | $£ 456$ per machine <br> hour | $£ 236$ per machine <br> hour |  |
| Departmental rate |  |  |  |

## A5 Lumin

|  | Glass | Assembly | Canteen | Basis |
| :--- | :--- | :--- | :--- | :--- |
| Departmental <br> total overhead <br> costs | $£ 50,000$ | $£ 64,000$ | 25,000 |  |
| Reapportion <br> canteen <br> overhead costs | $£ 30,000 \times 5 / 15$ | $£ 30,000 \times$ <br> $10 / 15$ <br> 10,000 | $£ 20,000$ |  |
| Total | $£ 60,000$ | $£ 84,000$ | Re apportion <br> on employees |  |
| Rate per <br> machine hour | $£ 60,000 /$ <br> 21,000 <br> machine hours <br> $=£ 2.85$ per <br> machine hour | $£ 84,000 / 8,500$ <br> labour hours $=$ <br> $£ 9.88$ per <br> direct labour <br> hour |  |  |
| Rate per <br> labour hours |  |  |  |  |

## A5 Posterprint

1. A direct labour hour rate is the most appropriate method of apportioning the overheads as the operation is labour intensive. 250 direct labour hours are used every year compared to just 40 machine hours.
2. 

|  | $£$ | working |
| :--- | ---: | :--- |
| Direct materials | 2,400 |  |
| Direct labour | 1,800 |  |
| Overhead | 500 | $£ 250,000 / 125,000=$ <br>  |
|  | £2 per Direct labour <br> hour <br> $£ 2 \times 250$ labour hours <br> for batch |  |
| Total cost of batch | 4,700 |  |
|  |  |  |

3. Total expenditure recovered $=£ 2 \times 115,000$ direct labour hours $=£ 230,000$

Total actual overhead expenditure
£275,000
Under recovery =
£45,000

## A6. Mount Ltd

1. Using traditional absorption costing, a machine hour rate would be $£ 600$ or $£ 6$ per picture frame.
Total overhead cost $=(£ 210,000+£ 270,000+£ 360,000) /(400+1,000)$ machine hours.
2. 

| Activity | Cost pool £ | Cost driver | Cost per driver | Custom made | Standard |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Purchase | 270,000 | $180$ <br> purchase orders | £1,500 per purchase order | $\begin{aligned} & £ 1,500 \times \\ & 60 \\ & =£ 90,000 \end{aligned}$ | $\begin{aligned} & £ 1,500 \\ & \times 120 \\ & =£ 180,000 \end{aligned}$ |
| Set-up | 360,000 | 90 set-ups | $\begin{aligned} & \text { £4,000 per } \\ & \text { set-up } \end{aligned}$ | $\begin{aligned} & £ 4,000 x \\ & 30 \\ & =£ 120,000 \end{aligned}$ | $\begin{aligned} & £ 4,000 \mathrm{x} \\ & 60 \\ & =£ 240,000 \end{aligned}$ |
| Machine | 210,000 | 1,400 <br> machine hours | £150 per machine hour | 400 <br> machine <br> hours x£150= £60,000 | $\begin{aligned} & 1,000 \\ & \text { machine } \\ & \text { hours } \\ & \text { x£150= } \\ & £ 150,000 \end{aligned}$ |
| Total |  |  |  | £270,000 | £570,000 |
| Per frame |  |  |  | £27 | $£ 5.70$ |

3. The customized frame is significantly more costly using activity based costing (£27 per frame compared to £24 using traditional absorption costing. £600 per machine hour $x 4$ hours/100 frames per hour) This is due to number of purchases orders per frame ( 60 per 10,000 customised frame compared to 120 for every 100,000 standard frame), resulting in an average cost of $£ 9$ to $£ 1.80$ per frame respectively. Similarly, a customised frame costs $£ 12$ per set-up, compared to the standard frame of $£ 2.40$.

## A7.

Activity based costing (ABC) is considered to be a more accurate method of allocating overhead costs. Rather than spreading costs on volume measures, such as direct labour hours, machine hours or the number of products, $A B C$ looks at the activities involved in producing products. This better reflects changes in manufacturing industry cost structures where overhead costs are now a greater proportion of the total cost of a product. Due to increased competition and technological developments, product life-cycles are much shorter and manufacturing processes are more complex. As a result of greater automation, overhead costs have increased and direct labour costs, as a proportion of total product cost, have reduced. ABC attempts to identify activities involved in making a product, thus linking activity with costs. By understanding this cause and effect relationship, managers can identify where costs can be saved

